## IMPACT OF CORPORATE DIVERSIFICATION ON FINANCIAL PERFORMANCE OF THE LISTED COMPANIES

IN SRI LANKA



By

## HINIDUMA ACHARIGEI NADEESHANI MADHUSHIKA

EU/IS/2014/COM/67

**COM 1837** 



A Project Report Submitted to the Faculty of Commerce and Management,

Eastern University, Sri Lanka as a partial fulfillment of the requirement of the

Degree of Bachelor of Commerce Honours in Accounting & Finance

[BComHons (Accounting & Finance)]

**Department of Commerce** 

Faculty of Commerce and Management

Eastern University, Sri Lanka

2020

## **ABSTRACT**

Diversification refers to a process of distributing the wealth of an organization in optimal portfolios that would guarantee optimal returns. Diversification is used to maintain firm competitiveness so as to achieve value creation through economic of scope, financial economies, or market power. By diversifying, managers form internal resource markets where capital distribution is more proficient as a result of lower levels of disproportionate information.

This study sought to find out the effects of corporate diversification on financial performance among selected companies listed in the Colombo Stock Exchange. This study sought to find out the effects of corporate diversification on financial performance among selected companies listed in Colombo Stock Exchange. The main variables that were used to measure the financial performance were related products diversification from the core products, unrelated product diversification and international diversification. The sample was selected by using a non-probability sampling called judgmental sampling method using secondary data for the period 2014 to 2018. In order to achieve the research objective, multiple regression model was applied to identify the impact of corporate diversification. Firm financial performance was measured based on the Return on Assets (ROA) and diversification was measured by the using Specialization Ratio(SR). For the data analysis purpose STATA software and Excel was used.

The findings show diversification strategies had a positive impact on firm financial performance and also Related Product Diversification had a significant positive relationship between financial performance, International Diversification had a negative relationship and Unrelated Product Diversification had a positive relationship between financial performance. Diversification increases market share and growth prospects of companies. This study therefore recommends that companies adopt diversification strategies to diversify their risk exposures.

**Keywords:** Corporate Diversification, Product Related Diversification, International Diversification, Unrelated Product Diversification, Financial Performance

## TABLE OF CONTENTS

ACKNOWLEDGEMENT	
ABSTRACTii	
TABLE OF CONTENTSiii	
LIST OF FIGURESvi	
ABBREVIATIONSviii	
CHAPTER ONE	
INTRODUCTION1	
1.1 Background of the study	
1.2 Problem Statement	
1.3 Research Questions 6	
1.4 Objective of the research	
1.5 Significance of the Research	
1.6 Scope of the study 8	
1.7 Summary 8	
CHAPTER TWO9	
LITERATURE REVIEW9	
2.1 Introduction	
2.2 Corporate Diversification	
2.3 The Theories of Diversification	
2.4 Product Diversification	
2.5 International Diversification	
2.6 Financial Performance	
2.7 Financial Ratio21	
2.8 Relationship Between Corporate Diversification and Firm Performance	
2.9 Empirical Evidence	1
2.10 Evidence in the Sri Lankan Context	,
2.11 Summary	3
CHAPTER THREE	)

CONCEPTUALIZATION AND OPERATIONALIZATION	29
3.1 Introduction	29
3.2 Conceptualization	29
3.3 Operationalization	34
3.4 Chapter Summary	35
CHAPTER FOUR	36
METHODOLOGY	36
4.1 Introduction	36
4.2 Study Setting, Study Design, and Method of Study	36
4.3 Study Population and Sample	37
4.4 Data Collection	37
4.5 Method of Measurement	37
4.6 Method of Data Analysis and Evaluation	
4.7 Formulation of Hypothesis	
4.8 Summary	
CHAPTER FIVE	
DATA PRESENTATION AND ANALYSIS	43
5.1 Introduction	43
5.2 Data Presentation	43
5.3 Data Analysis	43
5.4 Correlation Analysis	47
5.5 Diagnostic Test	48
5.6 Regression analysis	50
5.7 Hypothesis Testing	
CHAPTER SIX	55
DISCUSSION	55
6.3 Discussion on Relationship between Corporate Diversification and Return on	56
6.4 Impact of corporate diversification on the Financial Performance on the selection of th	ected
CHAPPTER SEVEN	

CONCLUTIONS AND RECOMMENDATIONS	
7.1 Introduction	60
7.2 Conclusions	60
7.3 Recommendations	61
7.4 Limitations	61
7.5 Recommendation for Further Study	61
7.6 Summary	62
REFERENCES	63
APENDIX - 1	70
APENDIX - 2	72
APENDIX – 3	75