## FACTORS AFFECTING THE EFFECTIVENESS OF BANK CREDIT IN ENHANCING THE PERFORMANCE OF SMALL AND MEDIUM ENTERPRISES IN THE MATARA DISTRICT



## BY LOKU WELLAGE ASHAN SHASHIRANGA REG.NUMBER: EU/IS/2015/COM/43

**INDEX NUMBER: COM 1923** 



A Project Report Submitted to the faculty of Commerce and Management,

Eastern University, Sri Lanka as a partial fulfillment of the requirement of the

Degree of Bachelor of Commerce Honours (B Com Hons)

DEPARTMENT OF COMMERCE

FACULTY OF COMMERCE AND MANAGEMENT

EASTERN UNIVERSITY, SRI LANKA

## **ABSTRACT**

Small and Medium Enterprises (SMEs) are the catalyst for economic growth in most economies thus, this study sought to examine factors that hinder the effectiveness of bank credit in enhancing the performance of SMEs in Matara District. Specifically, it investigated whether credit terms, loan utilization and managerial competence affect the effectiveness of bank credit in enhancing the performance of SMEs in Matara District. Specific objectives of the study were; to establish the influence of credit terms on the effectiveness of bank credit in enhancing SME performance. To find out how bank loan utilization influenced the effectiveness of bank credit in enhancing SME performance in Matara District and to examine the influence of managerial competence on the effectiveness of bank credit in enhancing SME performance in Matara District. Data were collected from primary sources which were collected from Matara district five type of bank 290 customers, while frequency distribution and multiple regression analysis were used for analysis of data. Simple random sampling technique was employed in selecting the 290 SMEs that constituted the sample size of the research. It is recommended that Banks should review their interest rate downwards and also share best practices with their SME customers especially on the efficient use of loans; this will boost their productivity and support SMEs in Sri Lanka. The study concluded that there is a positive impact between credit terms, loan utilization and managerial competence on SMEs performance. It means, if the bank increases the rate of granting SMEs loan facility, it helps to make the success of the SMEs. Then, it is recommended for the banks to increase the loan amount to SMEs for developing the SMEs to accelerate the economic growth.

**Keywords:** Small and Medium Enterprises (SMEs), credit terms, managerial competency, loan utilization, Performance, Effectiveness.

## TABLE OF CONTENTS

1	ACKNOWLEDGEMENT	••••
1	ABSTRACT	i
-	ΓABLE OF CONTENTS	ii
Ι	LIST OF TABLES	vii
Ι	LIST OF FIGURE	i
F	ABBREVIATION	2
(	CHAPTER ONE	•••
Ι	NTRODUCTION	•••
	1.1 BACKGROUND OF THE STUDY	]
	1.2 PROBLEM STATEMENT	∠
	1.3 RESEARCH QUESTIONS	6
	1.4 RESEARCH OBJECTIVES	6
	1.5 SIGNIFICANCE OF THE STUDY	6
	1.6 SCOPE OF STUDY	7
	1.7 SUMMARY	7
C	CHAPTER TWO	8
L	ITERATURE REVIEW	8
	2.1 THE DEFINITION OF SMES.	8
	2.2 SMALL BUSINESS AND THEIR BANKS	10
	2.3 EFFECTIVENESS OF BANK CREDIT	11
	2.4 CREDIT TERMS	13
	2.5 LOAN UTILIZATION	16
	2.5 MANAGERIAL COMPETENCY	18
	2.6 THEORETICAL REVIEW	20
	2.6.1 Social Capital or Social Network Theory	20
	2.6.2 The Economic Theory of Entrepreneurship	21
	2.7 EMPIRICAL LITERATURE	21

2.8 SUMMARY	
CHAPTER THREE24	
CONCEPTUALIZATION AND OPERATIONALIZATION	
3.1 INTRODUCTION	
3.2 CONCEPTUALIZATION	
3.3 DEFINITIONS OF VARIABLES	
3.3.1 Credit terms	
3.3.2 Loan Utilization	
3.3.3 Managerial Competence. 27	
3.3.4 SME performance	
3.4 OPERATIONALIZATION	
3.5 SUMMARY	
CHAPTER FOUR33	
METHODOLOGY33	
4.1 INTRODUCTION	
4.2 STUDY SETTING, DESIGN AND METHOD	
4.3 TIME HORIZON	
4.4 UNIT OF ANALYSIS	
4.5 SAMPLE DESIGN	
4.5.1 Study population	
4.5.2 Sampling Elements	
4.5.3 Sample Size and Sampling Method	
4.10 SAMPLING FRAMEWORK AND SAMPLE SIZE34	
4.6 METHOD OF DATA COLLECTION	
4.6.2 Sources of data	
4.7 DATA PROCESSING	
4.8 DATA ANALYSIS AND PRESENTATION	
4.9 METHOD OF DATA EVALUATION	
4.9.1 Reliability Analysis and Evaluation	

4.9.2 Univariate Analysis (Descriptive Statistics)	8
4.9.3 Bivariate Analysis	8
4.9.4 Method of Hypotheses Testing	0
4.10 SUMMARY	0
CHAPTER FIVE4	1
DATA PRESENTATION AND ANALYSIS4	1
5.1 INTRODUCTION4	1
5.2 DATA PRESENTATION FOR PERSONAL INFORMATION4	1
5.2.1 Gender of Entrepreneur	2
5.2.2 Marital Status of entrepreneur	2
5.2.3 Age of Entrepreneur	3
5.2.4 Educational qualification4	4
5.2.5 Period of business	5
5.2.6 Type of business	6
5.2.7 Type of loan facility	7
5.2.8 Legal structure of business	8
5.2.9 Type of the bank	9
5.3 ANALYSIS OF RELIABILITY	0
5.4 ANALYSIS OF THE RESEARCH INFORMATION5	1
5.4.1 Univariate Analysis	1
5.3.3 Testing Hypotheses	8
5.3.3.3 Testing Hypotheses 3	9
5.5 CROSS TABULATION OF GENDER BY MANAGERIAL COMPETENCY	Y
ASPECTS	9
5.6 CHAPTER SUMMARY 6	1
CHAPTER SIX 62	2
FINDINGS AND DISCUSSIONS 62	2
6.1 INTRODUCTION62	2
6.2 DISCUSSION OF PERSONAL INFORMATION	2

6.2.1 Gender62
6.2.2 Marital Status
6.2.3 Age of Entrepreneurs
6.2.4 Educational qualification
6.2.5 Period of business
6.2.6 Type of business63
6.2.7 Type of loan facility63
6.2.8 Legal structure of business
6.2.9 Type of the bank64
6.3 RESEARCH INFORMATION
6.3.1 Objective one: To establish how credit terms influence the effectiveness of bank credit in enhancing the performance of SMEs in Matara district64
6.3.2 Objective Two: To find out how loan utilization influences the effectiveness of bank credit in enhancing the performance of SMEs in Matara district65
6.3.2 Objective Three: To examine the influence of managerial competence on the effectiveness of bank credit in enhancing the performance of SMEs in Matara district
6.3.4 Objective four: To assess the impacts of credit terms, loan utilization and managerial competence on enhancing the performance of SMEs
6.4 CROSS TABULATION OF GENDER BY MANAGERIAL COMPETENCY ASPECTS
6.5 CHAPTER SUMMARY69
CHAPTER SEVEN
CONCLUSION AND RECOMMENDATION
7.1 INTRODUCTION
7.2 CONCLUSION OF THE RESEARCH OBJECTIVES70
7.2.1 Fist Objective of the Study71
7.2.2 Second Objective of the Study
7.2.3 Third Objective of the Study
7.2.4 Fourth Objective of the Study
7.3 CONTRIBUTION OF THE STUDY

7.4 RECOMMENDATIONS OF THE STUDY	. 73
7.5 LIMITATIONS OF THE STUDY	.74
7.6 DIRECTION FOR FUTURE RESEARCH	.75
REFERENCES	.76
APENDIX 01	. 81
APENDIX 02	. 86
APENDIX 03	.91
•	